Empowering Employees and Transforming Businesses

The Value of SAP S/4HANA for Forest Products, Paper and Packaging









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Illumiti at a Glance













200+
Happy Clients

400+
Consultants

SAP S/4
Implementations

31

95M+ 2020 Revenue

7 Offices Worldwide

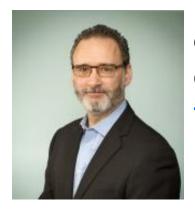
Illumiti helps customers optimize their operations by implementing SAP® software solutions faster, at a lower cost, and with less risk.





Speakers





Gary Braunscheidel CTO, Baillie Lumber Co

Gary is a business thinking I.T. Leader with over 25 years of experience buying, building, and deploying technology and business solutions helping business management deliver results which reflected positively on the bottom line. Starting as a Software Engineer working with the military developing and testing software, spending 17 years in wholesale distribution designing and developing ERP and custom applications growing sales and reducing costs, engaging in the startup community, and finally manufacturing, Gary built talents for bridging the gap between business requirements and technology, developing business cases, and conducting benefits analysis helping executives leverage technology to run their business.



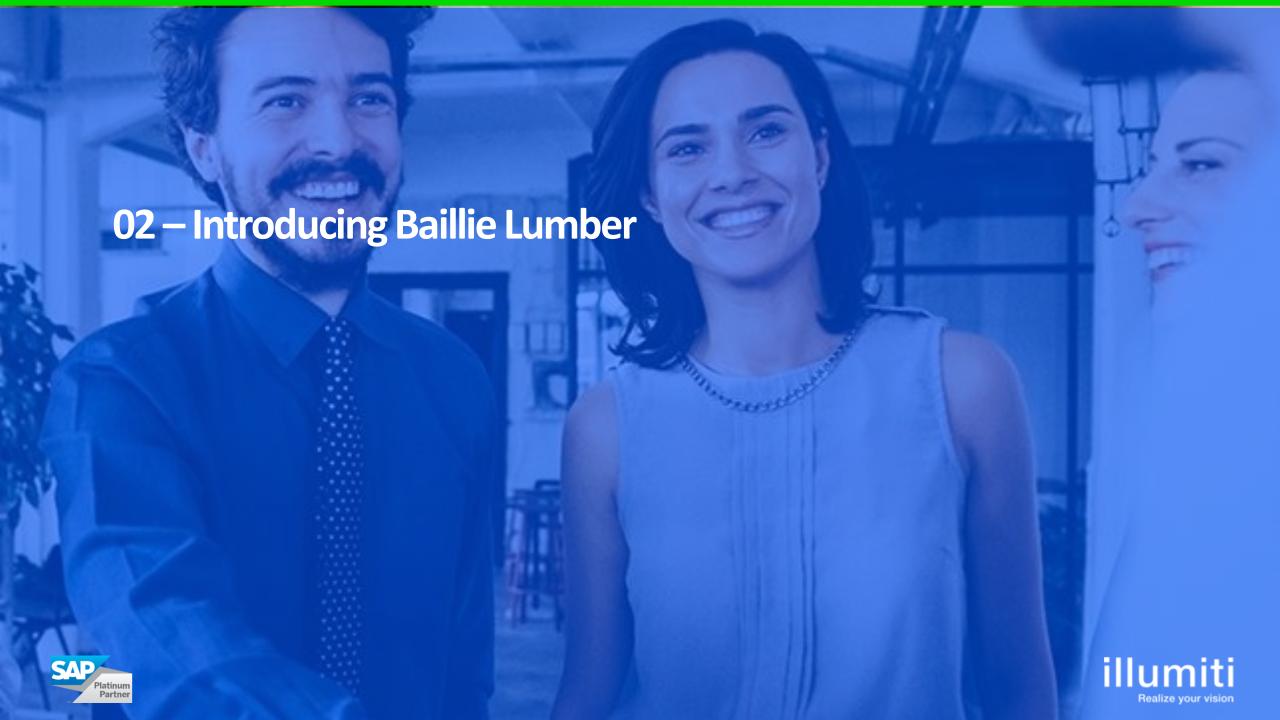
Lon Cohen | SAP Solutions Architect, Illumiti

Lon Cohen is an Information Technology leader with over 20 years of experience in SAP, across many modules and products. Lon has been with Illumiti for 3 years working with a variety of businesses within the Mill Products sector such as Baillie Lumber. Lon has a strong track record of success in delivering integrated solutions, across diverse platforms with cross functional teams.

Lon received a Bsc, Industrial Engineering from The University of the Witwatersrand







Background

Baillie Lumber: A Solid Business with Sound Environmental Practices for Sustainable Forest Management

Founded in 1923, Baillie Lumber has emerged as one of North America's largest hardwood manufacturers, distributors and exporters. The company has grown from regional supplier of domestic hardwoods to an international hardwood manufacturer that can ship its lumber to any region of the world.

Baillie's hardwood manufacturing facilities are spread north to south in the eastern United States. Partner mills and suppliers in the U.S. and internationally supplement their own hardwood manufacturing capabilities, giving Baillie a level of breadth and availability unmatched by other hardwood manufacturers.



1

of North America's largest hardwood manufacturers, distributors and exporters





Challenges and Opportunities

Staying A Cut Above the Rest

- Growing through acquisitions, looking to move away from legacy Oracle data warehouse and incorporate more powerful business intelligence capabilities
- Three companies using different ERP platforms, causing difficulty for sales to access real-time inventory data, for example; highly manual interaction for order entry and other standard practices



3

The number of legacy ERP systems replaced by SAP S/4HANA





Why SAP and Illumiti

"The ability to get real-time information and create 'live' models is a big advantage with SAP. We can now offer more capabilities and ultimately unleash entirely new dimensions to our core competencies. Our time to market is faster than ever."

- Concluded no other solution or partners as ideal for digitizing operations... a "clear willingness to help us succeed" mirroring Baillie's own core value in serving its customers and "going beyond the 'sale'"
- Industry expertise matters, having an understanding of our organizations complex global lumber trading business
- Ability to have an Illumiti customer participate throughout the presales cycle





...brands comprise Baillie business, with SAP supporting end-to-end success





Value Driven Results

Growing the Right Way with a Unified ERP

- Cleaner accurate data across enterprise, including for materials, costing and inventory management
- Streamlined processes and governance from manufacturing and order-to-cash through fulfillment
- Standardized ERP solution much easier and more cost effective to leverage, maintain and upgrade
- Provides broader visibility to inventory with a more efficient quote and sales ordering, capacity planning and forecasting to customers









Creating Baillie's custom Sales Matrix





The Situation

Hosted on HEC

Finance

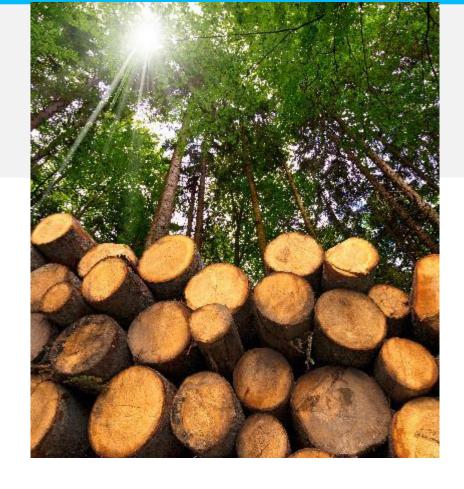
Sales and Distribution

Materials Management

Production Planning

Global Trade Management Transportation Management

Cloud Platform Integration







The Sales Matrix

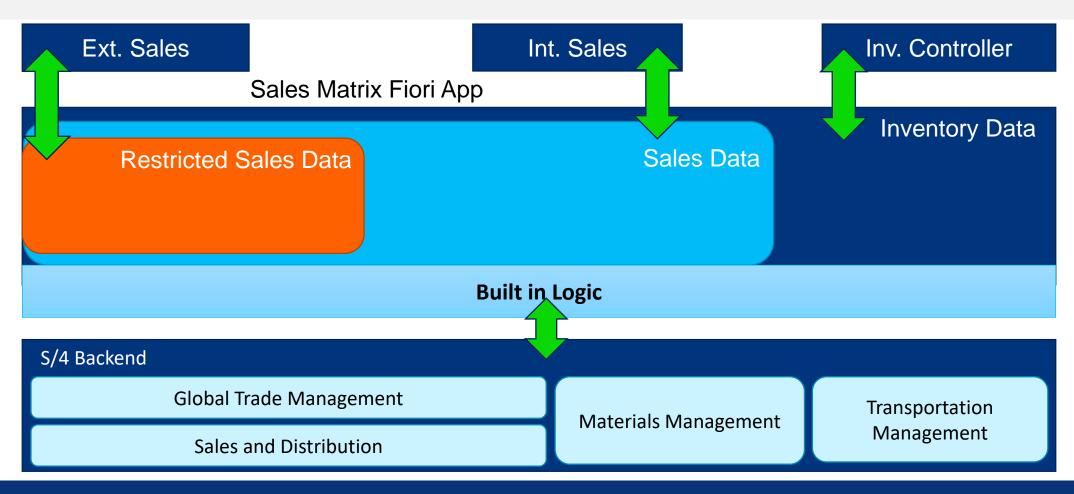
The Sales Matrix is a tool designed to a be a single interface for all sales inventory across sites. It was a Fiori app designed to create a simple front end view of the SAP S/4HANA backend data for the Sales Department. This app would give sales access to all relevant customer information and all available inventory across companies. The tool would capture the offers and counter offers and when needed convert these into orders.





The Sales Matrix - Design

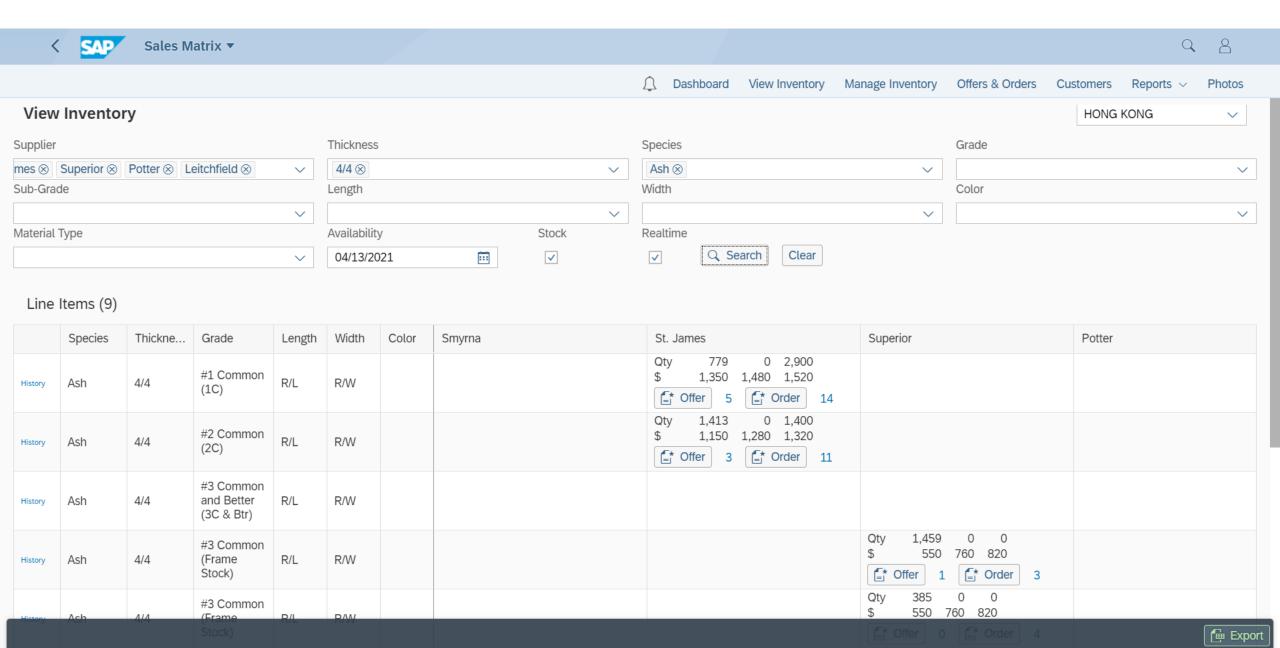




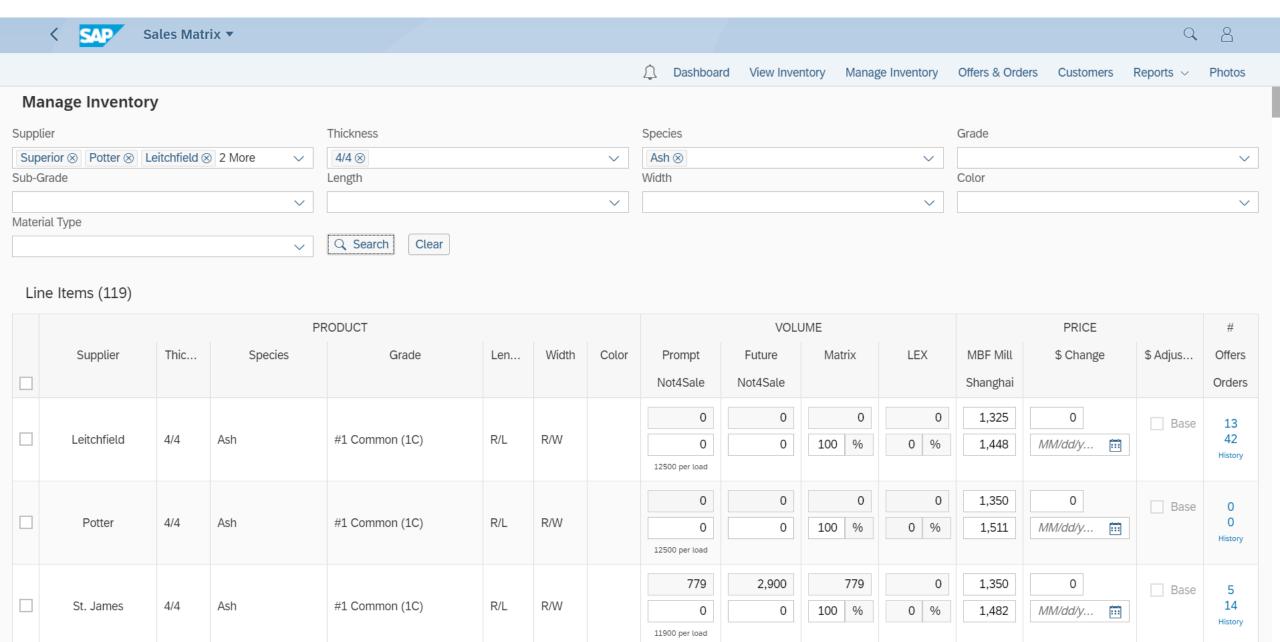




The Sales Matrix – Sales View



The Sales Matrix – Inventory View



04 – Illumiti IP for Mill Products Companies

Stacker Product Costing and Finished Goods Product Costing





Stacker production costing



Grade BF \$
PR 803 1200
1C 765 1000
2C 987 900
3C 350 750

Multi Grade Green Rcpt 2

Grade BF \$
PR 200 1300
1C 865 1100
2C 1123 880
3C 450 780

Multi Grade Green Rcpt 3

GradeBF\$PR123012501C46510502C2058003C313650

PR

1C

Stacker Production Order

COOIS

Grade Prop.

\$1236.50 \$1200.00 \$1052.38 \$1052.38

Rec.

2C \$881.44 \$881.44 3C \$734.00 \$750.00

Multi Grade Stacked Batch 1

Grade BF \$
PR 340 1200.00
1C 601 1052.38
2C 600 881.44
3C 350 750

Multi Grade Stacked Batch 2

Grade BF \$
PR 333 1200.00
1C 800 1052.38
2C 344 881.44
3C 4350 750

Multi Grade Stacked Batch 3

Grade BF \$
PR 856 1200.00
1C 245 1052.38
2C 746 881.44
3C 149 750

Multi Grade Stacked Batch 4

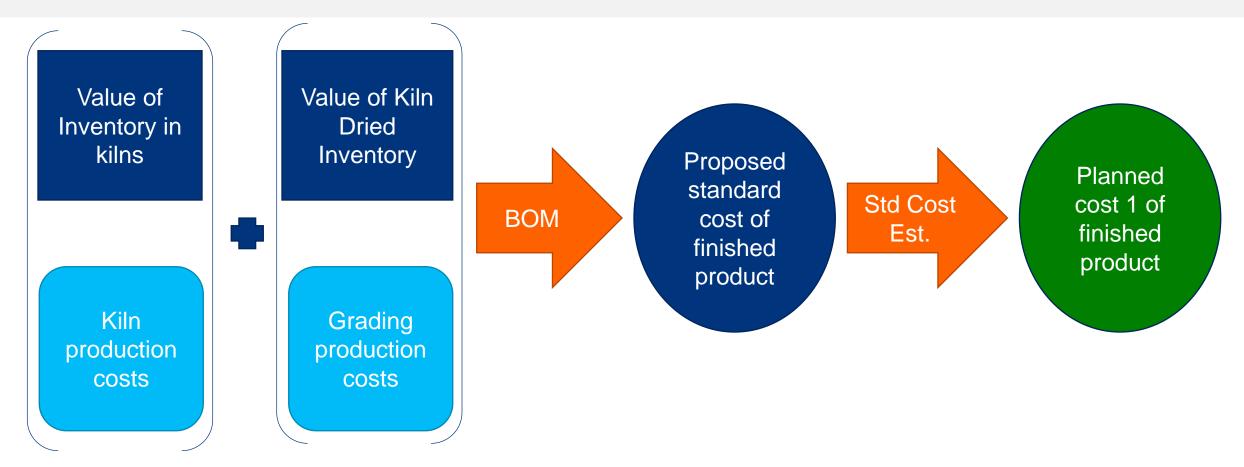
Grade BF \$
PR 703 1200.00
1C 419 1052.38
2C 617 881.44
3C 172 750





Finished goods production costing









05 – Illumiti IP for Mill Products Companies

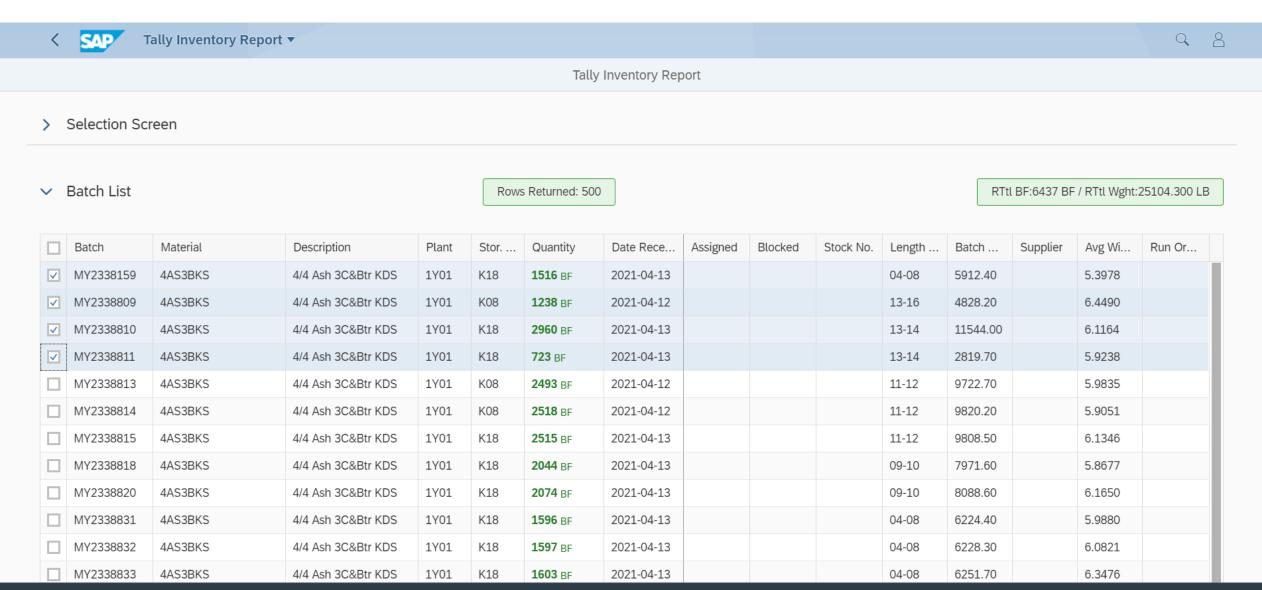
Batch Characteristic Reporting





Batch/Tally classification reporting

Pick List Export



□ Goods Movement

⇔ Surfacing

🖶 Detail Tally

S Load Prd. Ord Components

Aggregate Tally

