## PASSION IS IMPORTANT



#### BACKGROUND:

- Bachelors Degree Education (UNISA)
- Skills Development Facilitator (Executive Coaching)

- Education & In-house Training Developer
- The Turfgrass Academy of South Africa
  - Golf course superintendents
  - General Golf Course Maintenance Staff
  - Golf Caddies









#### WHAT DO I MEAN BY SAYING:

### CULTIVATING PASSION IS AS IMPORTANT AS CULTIVATING HEALTHY TURF?

- The heartbeat of any organization is it's staff.
- The best equipment, policies and operating procedures can become fruitless if staff don't have passion for their jobs & the organization.
- Untrained or poorly trained staff lack understanding, interest, job satisfaction & passion.

"A CHAIN IS ONLY AS STRONG AS IT'S WEAKEST LINK."

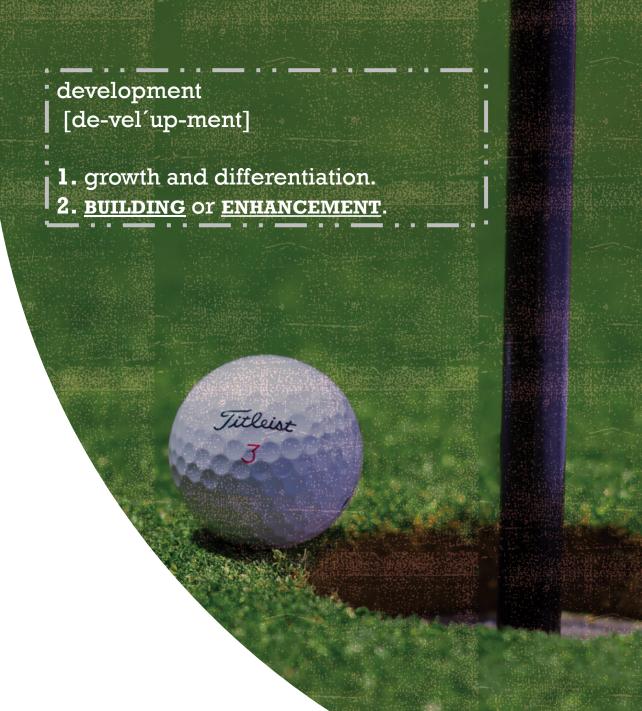


# CULTIVATING A PASSIONATE WORKFORCE IS A PROCESS THAT REQUIRES PLANNING & COMMITMENT...

You need to **plan** for **Staff Development** in the same way you plan to meet the needs of Turf on a golf course.

## STATE DEVELOPMENT

- Multifaceted Approach There's no "one size fits all" approach
- Aims to take staff to new heights –
  not merely set guidelines whereby
  current tasks are effectively
  completed. It aims to build staff up in
  ways that will allow professional
  growth.



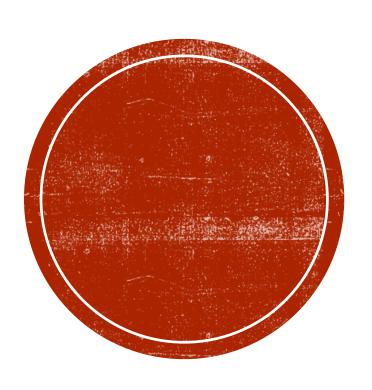


### WHAT ARE THE BENEFITS OF STAFF DEVELOPMENT?

- Skills improve = Better Skilled Staff
- Consistency improves
- Staff feel valued. This motivates them.
- Attitudes & Confidence Improve.
- The work Environment becomes healthier (Emotionally).
- Staff Retention improves.
- Productivity, Customer relations
   & Customer experiences
   Improve
- Disciplinary Issues Decrease



## PASSION.





## STAFF DEVELOPMENT IS KEY TO CULTIVATING PASSION. BUT HOW DO WE DO IT?



### STAFF DEVELOPMENT:

How do I know what to teach my staff?



#### How does in-house training benefit my staff?

How can I encourage my staff to participate in staff development programs?

Who should be responsible for training staff?

...Where do I start?





# IF YOU FAIL TO PLAN, YOU ARE PLANNING TO FAIL.

-BENJAMIN FRANKLIN

## STEP ONE: PLAN



# CULTIVATING A PASSIONATE WORKFORCE IS A PROCESS THAT REQUIRES PLANNING & COMMITMENT...

You need to **plan** for **Staff Development** in the same way you plan to meet the needs of Turf on a golf course.

#### Planning includes:

- Having Clear Objectives & Goals for the Organisation;
- Outlining Clear job descriptions for your staff;
- Determining what you want your staff to know and do;
- Standardising Operating Procedures & Setting up effective Operating & Record-keeping systems;
- Identifying what learning areas need to be focused on;
- Determining how & when training will take place.
- Create a module for new staff (and existing staff) that reflects the Organisations Objectives & Goals. This becomes the foundation of learning in the Organisation.

#### First Things First...

Not sure what to tackle first?

Start with the **routine activities** & tasks that your staff do **daily**.

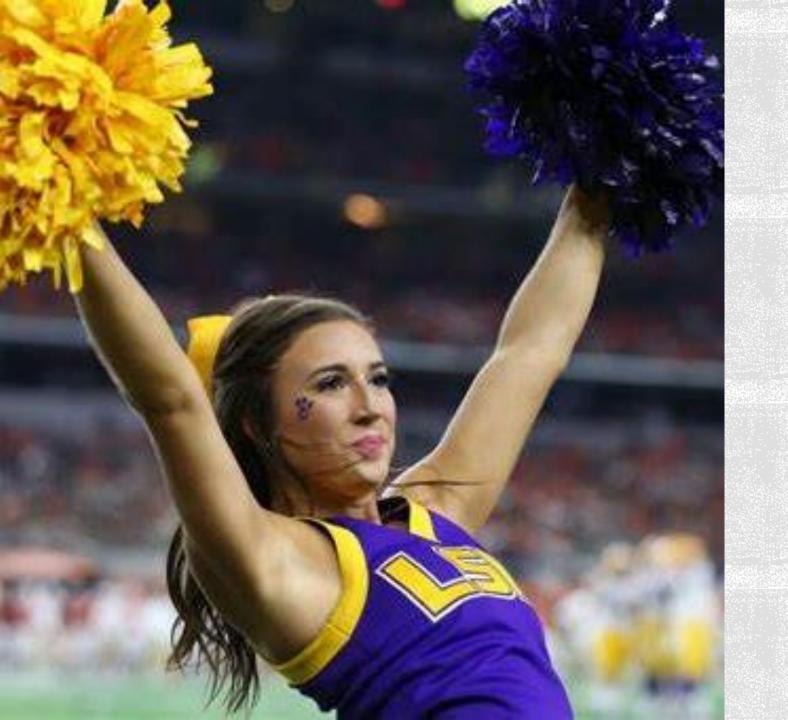
- Make sure there is a system / standard operating procedure in place.
- Train your staff according to the standard operating procedure. After that teach them about the "exceptions" and what is expected under "exceptional circumstances"





### STEP TWO: TRAIN THE TRAINER





# STEP THREE: INSPIRE MOTIVATE

# RECOGNISE THE ROLE OF REWARDS & INCENTIVES IN TRAINING AND STAFF DEVELOPMENT.

Keep it fresh, interesting & fun!!

Don't set people up for Failure!!

Remember that some people are not motivated by competition!!



However, Simply investing time & energy in training can be motivation enough!!



## STEP FOUR: SHARE





Set "sharing" / "training" parameters.



Always train the trainer.



Give staff members who excel in a specific area the opportunity to share / train fellow staff members.



Base all training opportunities on the organisations standard operating procedures. Quality Control of learning / sharing / training is vital in order to root out bad practices and ensure that the organisations ideals are met.

CONTROLLED 'SHARING' ALLOWS FOR SELECTED STAFF, INDUSTRY MEMBERS & LEADERS TO **IMPART** VALUABLE KNOWLEDGE WITH OTHERS.



# STEPS TO STATE DEVILOPMENT

Step One: PLAN

Step Two: Train the Trainer

Step Three: Inspire / Motivate

Step Four: Share



### CULTIVATING PASSION IS AS IMPORTANT AS CULTIVATING HEALTHY TURF BECAUSE YOUR STAFF ARE YOUR MOST VALUABLE ASSET

Upskill them.

Motivate them.

Cultivate Passion in them!



#### SERVICES:

- Training for Golf Course Maintenance Staff
- Organization Skills Development Planning
- Standard Operating Procedures
- In-house Training Development & Facilitation

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