

### ● **A Strategy Safari: Exploring the Scenario Thinking Platform for the European Commission's next Framework Programme for Research and Innovation (FP10)**

Science, technology, research and innovation are a prerequisite for achieving a global sustainable economy. Global research and innovation are a means for ensuring that any transition leads to global wellbeing. The EU's Research and Innovation (R&I) Funding Programme [Horizon Europe](#), as one of the largest such programmes in the world, is a steppingstone into tackling the sustainability challenges globally and the strategic planning of the next Framework Programme (FP10) is about to start. If it is to tackle both known and, as yet, unknown global challenges, what should it look like and what relevance and importance might this have for other national or international R&I funding programmes?

In this workshop, we will use four possible scenarios of the world in 2028 defined by representatives of the [League of European Research Universities](#) in their preparation for the strategic planning of the European Commission (EC). Scenario thinking is meant to motivate people to challenge the status quo. This allows us to rehearse the possibilities of tomorrow, and act today empowered by those provocations and insights. Because scenarios are hypotheses (not predictions) they are used in sets of four stories that capture a range of future possibilities: good, bad, expected, surprising. Thus, scenarios can be utilized to inform strategy.

Four international delegates are invited as "Agents of Change" to develop and discuss with the participants four different potential structures of FP10. Each "Change Agent" will represent a different global region offering their specific lens on the upcoming programme. They will be supported by four facilitators, experienced in scenario thinking. Such scenario thinking will also be useful for other national or international funders interested in addressing future challenges.

#### **Presenters | Biographies:**

- **Ms Annika Glauner, ETH Zurich & University of Zurich (Switzerland)**

Annika Glauner is Head of Research Policy at EU GrantsAccess, the mutual office for international research programmes of ETH Zurich and the University of Zurich, Switzerland. She was Senior Project Manager within the Strategic Design Group at Philips Design Eindhoven, The Netherlands before she became artistic director of an international festival for film, video and new media in Basel, Switzerland.

Annika is a member of the Steering Committee of the Community of European Research Project Managers of the League of European Research Universities (LERU), she has been a NCURA Board Member and served as Chair of Region VIII.

- **Mr Daan du Toit, South African Department of Science and Innovation (South Africa)**

Daan du Toit is Deputy Director-General responsible for International Cooperation and Resources at the South African Department of Science and Innovation since 2014 Daan began his career in the South African Government where he trained as a diplomat. Since 2002 he has been attached to the Department of Science and Innovation, where he notably served as the Department's representative in Europe, based in Brussels.

- **Ms Angela Noble, Leiden University (Netherlands)**

Angela Noble has worked in Research Administration since 1998, joining the University of Edinburgh in 1993 as course secretary for the then Computer Science Department, moving into a variety of positions and eventually becoming head of the European Office, managing a team who supported European research proposal submission as well as developing European research strategy for the University. In September 2016 Angela moved to Leiden University and now supports researchers with their proposals for both European and national Dutch funding and is also immersed in European research policy within the University.

- **Ms Jennifer Ponting, University of Chicago (United States)**

Jennifer Ponting is Associate Vice President for Research Administration and Director, University Research Administration. Prior to joining UChicago, she was the Director, Pre-Award Services in the Office for Sponsored Programs at Harvard University. Jennifer also served as a Senior Contract Officer at Columbia Technology Ventures, the tech transfer and licensing office at Columbia University, as well as the Export Control Officer and Contract Specialist for the Massachusetts Institute of Technology. She received her B.S. from the University of New Hampshire and her J.D. from Northeastern University School of Law in Boston, Massachusetts.

- **Mr Bruno Wöran, Paracelsus Private Medical University (Austria)**  
Bruno Wöran is the Research Management & Technology Transfer, Head at Paracelsus Medical University, Salzburg/ Austria. Bruno experience includes fostering the collaboration of Vaasa industry, Finland, regional and higher education Institutions for international networking, and cooperation in Research and proposal management from submission to execution. Bruno is currently the Chair of NCURA Region VIII. He pursues his PhD at OBS, Finland, holds a MBA University of Nebraska, Omaha (1993) and University of Economics, WU Vienna (1991).
  - **Ms Doris Alexander, Trinity College (Ireland)**  
Doris Alexander has worked in RMA since 1994 taking up her current post as Associate Director of European Engagement in 2019 and is responsible for the development of strategies of engagement, working to get early insight on new EU initiatives so as to maximise the opportunity space for the University. She has been involved in several EC stakeholder groups including the European Universities initiative. She was an EARMA board member and inaugural vice chair of the COIMBRA Group Research Officers grouping and is currently on the LERU ERPM steering Group as well as chairing the FOR EU1 R&I subgroup.
  - **Ms Kimberly Cornfield, University College London (United Kingdom)**  
Kimberly leads a team of 15 European research management, project management, innovation management and grant writing specialists, and oversees the pre-award and post-award delivery of UCL's European research and innovation portfolio of 700+ projects, totalling c. €450 million. Her role is focussed on supporting UCL in sustaining its place as one of the leading universities in the European Union's framework programmes for research and innovation, through the UK's Horizon Europe Guarantee, and supporting its achievement of economic, social, and environmental impact arising from these funded projects. She and her team have developed novel services and strategic partnerships to increase UCL's European collaboration and funding success rates, project delivery, and post project impact (social, environment, and economic). She has developed extensive European and international networks across academia, industry, investors, governments, and non-profit organisations.
  - **Ms Tania Tambiah Swinburne University of Technology, Australia**  
Tania Tambiah is the Director of Research Services at Swinburne University of Technology. Tania's research management, leadership and training experience spans over 25 years. She focusses on co-designing, communicating and implementing research strategy; designing management frameworks; building professional teams and networks; developing capability; brokering partnerships and driving collaborations to produce excellent outcomes; and establishing diverse, inclusive and client-centric service cultures dedicated to the delivery of quality services and best practice. Tania has served two terms as an ARMS Board Member and was the Chair of the ARMS EPDC and the International Representative on the SRA International Awards Committee.
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