

Managing Large Portfolios in the Current Market Environment

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Normalization

CHANGES IN MARKET LANDSCAPE: DIFFERENT SOUP OF ALPHABETS?



Post-Covid-19 has brought a massive changes in global economic situation, especially with the rising bond yields, and the changes in markets uncertainty that need to be addressed with different portfolio management strategies.

> **Greater Shock** & Impact...











Brexit Continues



Trade War



Slowing World **Economy Growth**



Monetary & Fiscal Low/Negative Pandemic Policy: More Stimulus Yield Investments

Bonds Are Really Back And Really **Attractive**

BARBARA?

Bonds' Pain Is Retirees' Gain

Amid economic uncertainty, it's an 'attractive time' for investment-grade bonds, financial expert savs

or could they rise further?

The New Hork Times

Bonds Have Been Awful. It's a Good Time to Buy.

Different cycle needs different approach

"CASH FLOW MANAGEMENT"

Focused on liquid and safe assets (time deposits and short term treasuries were main instruments)

TURNING POINT TO "PORTFOLIO MANAGEMENT"

- Developed strategic asset allocation and portfolio construction
- Implemented total return approach
- Introduced portfolio tranching

"DIVERSIFICATION"

Growing reserves since 2008 allows diversification in various currencies & asset classes

2010 - 2018

"ENHANCED DIVERSIFICATION"

- Macro Factor approach for currency allocation since 2018
- Focus on asset classes diversification and enhance capabilities by investing spread products internally & complex diversification

BI'S FX RESERVE



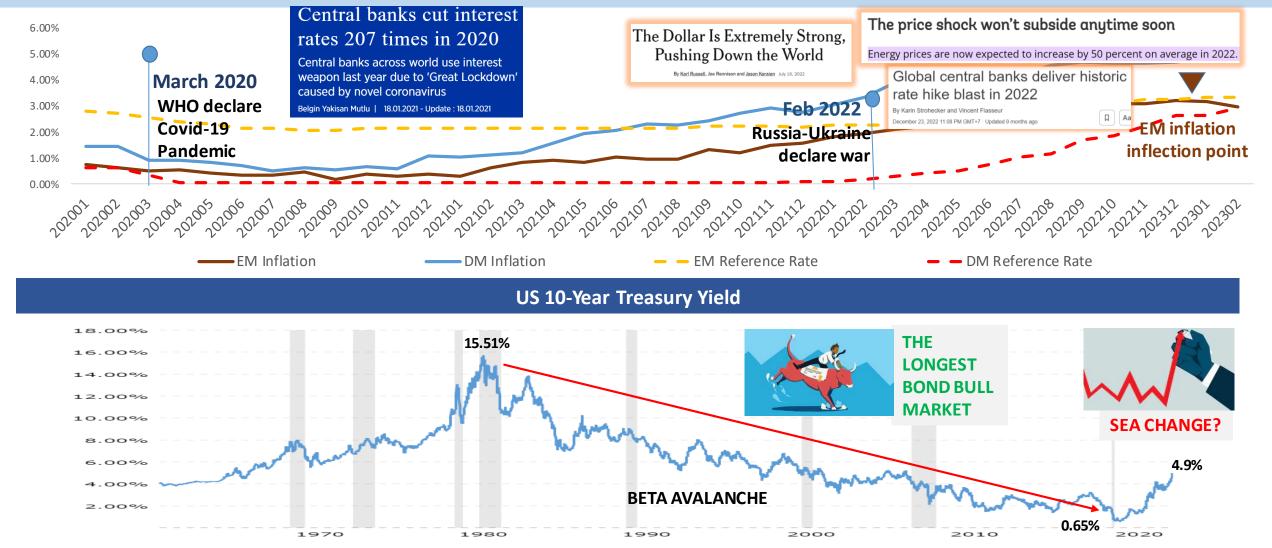
2004 - 2010 2000 - 2004

2025 2000 2018 2020 2004 2010

CHANGES IN MARKET LANDSCAPE: SEA CHANGE?



Post Covid-19 stubborn inflation and fiscal fear has pushed global central banks to keep on rising interest rate and causing bonds yield raised to the highest level since 2007. A longer horizon view might gives different perspective...



MANAGING PORTFOLIOS IN CURRENT CONDITION: FRAMEWORK ON MANAGING PORTFOLIOS



The beta avalanche has returned to the point that "easy beta" is no longer a viable investment strategy. Fundamental law of active management framework tells us to focus on being agile and resilient...

Fundamental Law of Active Management $\alpha = IC \times \sqrt{N} \times \omega \times TC$

INFORMATION COEFFICIENT

Measuring the ability and accuracy of investment return projections in the future (Skill).

01

BREADTH (N)

Measuring the extent of the investment universe and the number of transactions.

RISK LEVEL (W)

Measuring theextent of the risktaken.

03

Prior to 2022

TRANSFER COEFFICIENT

Measuring the extent of limitations in the implementation of investment strategies.

Focus in 2023 onwards



MANAGING PORTFOLIOS IN CURRENT CONDITION: TRILOGY OF PRINCIPLES



Most reserve managers are mandated with guiding principles. Given the rise in uncertainty and volatility with the keep increasing yield, being resilient might be beneficial...

Trilogy of Principles of Bank Indonesia Act



MANAGING PORTFOLIOS IN CURRENT CONDITION: GOING DEFENSIVE

efensive



By going defensive, we need to adjust parts of our framework and policy that include reducing operational constraints and focus on downside risk in addition to specific defensive portfolios. These have allowed us to be more agile in facing uncertainty and volatility.

Prior to 2022

Leaning towards

Risk-Adjusted Return

- Benchmark-driven (most market index)
- Adjusted-Return Optimization
- Passive portfolio management

2023

Focus on

Preserving Value

- Target cash-based return
- Downside risk protection Optimization
- Active portfolio management

More Agile

- Nimble
- Less constraints
- Aligned with objectives

MANAGING PORTFOLIOS IN CURRENT CONDITION: PRESERVED VALUE



The shift in reserves management focus from risk-adjusted returns to preserved value has proven successful in maintaining the stability of portfolio growth in 2023.



Bond Benchmarks Performance (YTD)

Index	Return (YTD)
Bloomberg Global Aggregate Treasuries	-4.24%
Bloomberg Global Aggregate	-2.92%
Bloomberg US Treasuries	-2.55%

TAKEAWAYS: STAY TRUE TO PRINCIPLES





TAKEAWAYS



While rising volatility and uncertainty has been an issue in the financial market for the last 10 years or more, what happened in the current condition has brought more surprises and greater challenges in managing large portfolio such as reserves.

Reserve managers not only need to adapt but also must be agile by having a flexibility on its portfolio management and stay true on guiding principles of managing reserves.

