



## Session 3A: The Role of Active Labor Market Programs on the Road to Recovery and Reactivation

### Moderator



#### **Markus Ruck**

Senior Social Protection Specialist, ILO Decent Work Technical Support Team for Asia and the Pacific  
ILO

Before joining the ILO Decent Work Team in Bangkok in 2018, Markus Ruck served as Social Security Specialist at the ILO Decent Work Technical Support Team for South Asia based in New Delhi for nearly nine years. Prior to his assignment in New Delhi, he worked for nearly six years as Social Security Specialist at the ILO Sub-regional Office for Southern Africa in Harare, Zimbabwe, and for eight years at the ILO Sub-Regional Office for Central and Eastern Europe in Budapest, Hungary, as Social Security Specialist. Before joining the ILO Office in Budapest, he worked at the German Federal Ministry of Labour and Social Affairs as Social Security Specialist. Markus holds a Masters Degree in Socio-economics from the Friedrich-Alexander University, Erlangen-Nuremberg, Germany.

## Panelists



### **Duncan Campbell**

Independent Consultant and Former Director  
Employment Strategy Department  
ILO

Duncan is a consultant in labor and development economics. He was Director of Global Megatrends at the International Labor Organization and senior economist there for 25 years before retirement in 2014. Former visiting faculty member in the Economics Department at Cornell University, the geographical focus of his work has been on Central, South, and Southeast Asia. He is a consultant to the ADB, ILO, EU, African Union, and Governments of Botswana and Türkiye. He is author or editor of five books, and over 40 articles in the field of employment and development economics. Duncan is a graduate of Bowdoin College, and holds an MA, MBA in Finance, and a PhD in Applied Economics, all from the University of Pennsylvania. He is also non-resident Fellow of the Institute for the Study of Labor (IZA).



### **Sarah Arriola**

Regional Director for Asia and the Pacific  
International Organization of Migration  
IOM

Prior to joining IOM, Sarah was the Undersecretary (Vice-Minister) for Migrant Workers' Affairs of the Department of Foreign Affairs of the Republic of the Philippines. She managed the protection of the rights and promotion of the welfare of over 10 million overseas Filipinos through 94 diplomatic posts. Her work included the repatriation of hundreds of thousands of distressed nationals who were caught in wars, civil or political unrests, natural disasters, victims of abuse or maltreatment, and those who were stranded due to economic hardships and most recently, due to the pandemic. She was the Philippines' Chief Negotiator for the Global Compact for Safe, Orderly and Regular Migration and executed the Philippine kafala reform and fair and ethical recruitment campaigns in the Middle East.



**Ram Chandra Dhakal**

Joint Secretary/National Programme Director  
Prime Minister Employment Programme (PMEP)  
Ministry of Labour, Employment and Social Security  
Nepal

Ram Chandra Dhakal is a government officer serving for the past 32 years. He has been working as Joint Secretary and National Program Director at the PMEP in the last two years. The PMEP under the Ministry of Labour, Employment and Social Security implements, is implemented all over the country and is one of the on-going flagship programs supporting the Government of Nepal. PMEP is the social protection related Public employment service program. The main objectives of PMEP are to provide employment guarantee for the economically vulnerable people, expand domestic productive employment opportunities to reduce poverty and vulnerability.



**Noor Andrini Wuryandari**

Functional Planner from Directorate of Manpower  
BAPPENAS  
Indonesia

Noor Andrini Wuryandari handles work related to industrial relations which includes social security as part of social protection policy. Apart from that, the work involves creation of employment policies including industrial relations as well as planning and budgeting processes. The Directorate collaborates with other related ministries such as the Ministry of Finance, Ministry of Home Affairs, and internal cross-directorates at Bappenas. She is also involved in monitoring and evaluation as well as oversees the implementation of activities. Noor has a master's degree in Law.



**Ngo Xuan Lieu**

Director of the National Center for Employment Services  
Ministry of Labor, Invalids, and Social Affairs (MOLISA)  
Viet Nam

Ngo Xuan Lieu has been working as Director of National Center for Employment Services, Department of Employment (DOE), Ministry of Labor – Invalids and Social Affairs (MOLISA) since August 2017. From 2009 to July 2017, he was Deputy Head of Labor Market Division, DOE. From 1995 to August 2009, he was Head of the Career & Employment Counseling – Employment Placement Division, Employment Service Center of the Vietnamese Army. From 1991 to 1995, he was Foreign Relation Assistant, Ministry of Defense. Master Degree on Education Management is one his many other academic backgrounds.