## Rethinking employment and work: What works for all?

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Work, the Pandemic and the need for reform

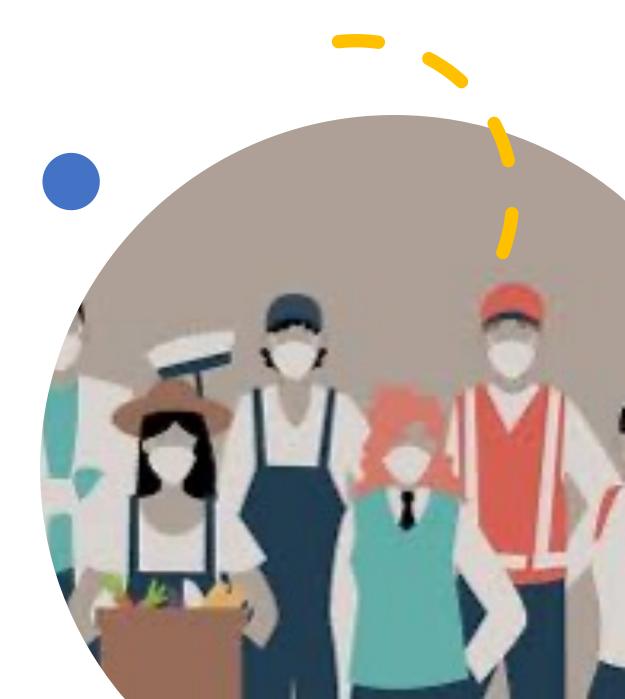
- The pandemic highlighted some serious weaknesses in our regulation of work
- Pre-existing mismatch between the emerging realities of work and the assumptions underpinning our laws and policies
- The regime has serious holes leaving workers (and businesses) without protection and support (falling well below comparable countries)
- These holes are a major problem for workers affected by health conditions related to the pandemic
- Fixing those holes is essential

### Focus: Three groups of workers

1) Workers with longcovid  2) Workers with preexisting health
conditions -impacted
by either the virus or
the response 3) Workers with burnout/mental health conditions-impacted by either the virus or the response

# Why those groups of workers?

- In a work/employment context their issues are often the same - Diagnostic categories helpful in medical research and clinical practice are often not helpful for law and policy
- They are each being failed by the same gaps in our regulatory/policy response
- Their working lives would each be helped by the same improvements to our regulatory regime
- To achieve meaningful reform it is better to understand the long-covid impacted as one group of workers being failed by an inadequate legal response rather than as the "problem"



### The virus and the response to it

- Lock-downs disruption, role-conflict and isolation
- Workload pressure some jobs saw a massive increase in demands
- Occupational violence threats, abuse and violence
- Social support diminished informal support and connection
- Anxiety/uncertainty workplace, personal and global uncertainty
- Understaffing sick leave and high turn over
- Expectations pressure to return to "normal"
- Business decisions redundancies, spending cuts, staffing levels



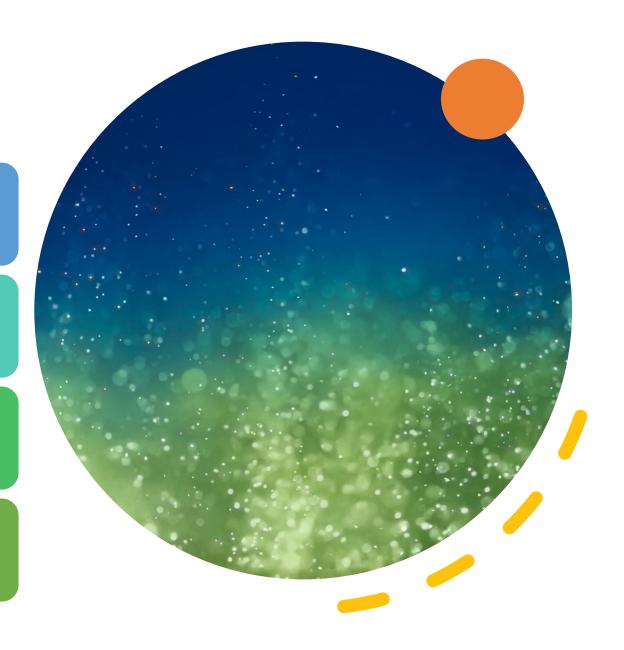
# Areas where our laws are failing

Lack of focus on prevention of chronic work-related health problems

Lack of compensation and rehabilitation for affected workers

Disconnections between H&S, ACC and Employment (e.g. sick leave)

Lack of clear guidelines for employers



### ACC

- Modern and equitable ACC coverage of work-related health problems
- Data collection supports research, policy and enforcement

#### Health and safety

- Making health as much of a priority as safety
- Regulations and guidelines on healthy conditions of work
- Better suited enforcement tools

Reforms we need: Making it work for all Reforms we need: Making it work for all

#### **Employment relations**

- Sick leave rules suited for the modern workplace
- Clearer set of employer obligations in relation to worker health

### **Connections between different parts**

- Better working conditions –better workplaces
- Equitable support for people affected by long term illness