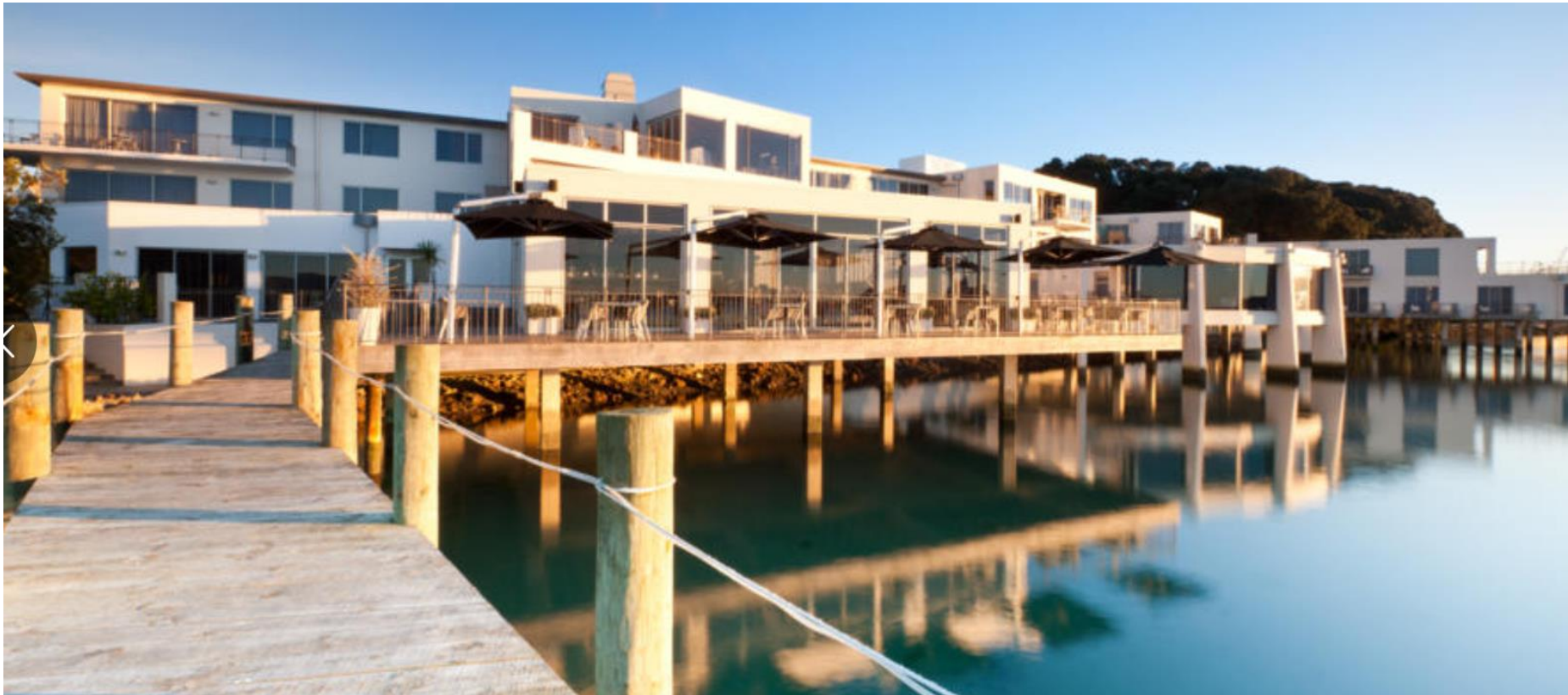


7 YEARS ON - A MAJOR PROJECT, A MAJOR PANDEMIC AND A MAJOR WEATHER EVENT

RESILIENCE OF OUR BUSINESS
AND OUR PEOPLE



RESILIENCE - A PUBLIC SERVICE ANNOUNCEMENT



A MAJOR PROJECT



THE NUMBERS



The Project:

10.5 million m³ of cut

7 Bridges

800 Workers at peak

Geotechnics:

1800 Field Report

900 Lab Reports

26 workers at peak

155,744 hours to job

BIG SQUAD

70!

ROTATION POLICY



FUTURE LEADERS



GET IT RIGHT AT THE START



RECESSION PROOF



THE NEXT BIG THING



SET UP A LAB





SET UP IN PROGRESS

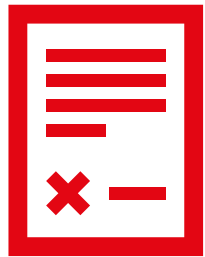
THE BATCHING PLANT



A MAJOR PANDEMIC



TERMINATION



Contract



Staff



Equipment

LONG TAIL



PRODUCTIVITY



COMPETITIVE MARKET



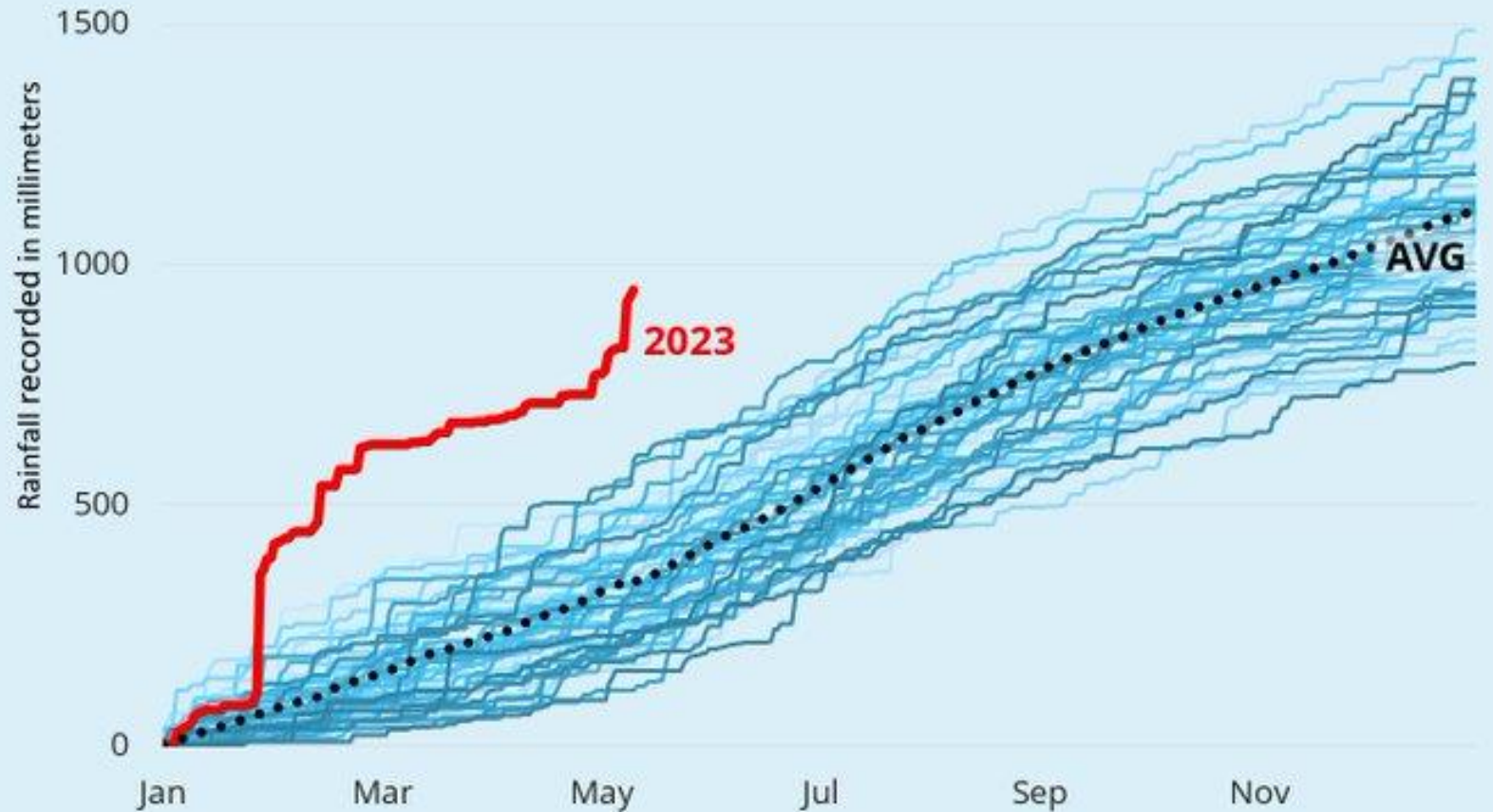
RETURNING TO NORMAL

A MAJOR WEATHER EVENT



Yearly Cumulative Rainfall (1964 - 2023)

MetService Auckland Airport Data



CYCLONE GABRIELLE



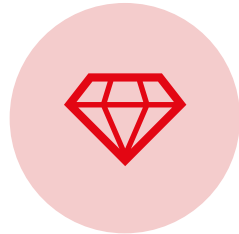




TAKEAWAYS



PLAN AND PLAN AND PLAN –
BUT SOMETIMES THAT'S
NOT ENOUGH



TAKE OPPORTUNITIES, LOOK
FOR OPPORTUNITIES, BE
READY FOR OPPORTUNITIES



TRAIN STAFF - MORE THAN
JUST TECHNICAL



VALUE OUR WORK



KNOW OUR WORTH