HOW AM I?

There are a million ways to ask the same simple question... You just need to pick the one you can hear at the time.

Dr Renee Lim – <u>renee.lim@sydney.edu.au</u>

CRISES

- Fires
- Covid
- War
- Trump
- Climate change
- Recession
- Floods



BEYOND BLUE SURVEY 2019 UPDATES

42,942 DOCTORS, 6,658 MEDICAL STUDENTS

Current prevalence:

- Very high psychological distress 5-7%
 - 5.9% in under 30's
- Anxiety 3.7%
 - Every had depression 9%
- Depression 6%
 - Ever had depression diagnosis 21%
- Suicide attempt 2%

Within last 12 months:

• Suicidal thoughts 25%

Barriers to seeking help:

- Privacy 52%
- Embarrassment 37%
- Impact on registration 34%
- Preference to rely on self 30%
- Concern for career progression 27%
- Lack to time 28%

Notably:

More common in females

More common in **younger** (<30 years of age)

The New Hork Times

Doctors Are Human Too

By Lisa Pryor

April 21, 2017

DOD ABC

Canberra's trainee doctors forced to work when sick, failing exams due to burnout, review finds

The reviewers, Australia's first Chief Medical Wellness Officer Bethan _ Services launched an investigation in August into junior doctors' pay, ... 11 Nov 2020



Sydney Morning Herald

Junior doctors seek tens of millions in claimed unpaid wages

The Australian Medical Association NSW's 2020 Hospital Health Check survey of doctors-in-training found more than half of respondents worked ... 19 Dec 2020



Sydney Morning Herald

Junior doctors on life support

Two junior doctors working at NSW hospitals killed themselves within the ... the Australian Salaried Medical Officer Federation's Hospital Health ... 29 June 2019



In InDaily

Doctors 'bullied' and 'harassed' to discharge patients early

The pressure was particularly felt and acted on by junior doctors, with more senior ... "South Australians need to look really carefully at the narrative ... SASMOA has issued a reminder to doctors that the Health Care Act makes. 1 week ago



000 ABC

Culture of bullying, harassment and discrimination in medicine ...

One in three trainee doctors in Australia have experienced or ... of almost 10,000 trainee doctors released today by the Australian Health Practitioner ... Bullying and harassment among junior doctors and medical students has ... 10 Feb 2020



Sydney Morning Herald

Tired junior doctors fear making mistakes, harassment by patients

The latest Hospital Health Check survey of NSW doctors-in-training ... to the survey of 1332 junior doctors in NSW compiled by the Australian ... 11 Sept 2020



7 7News

Junior docs overworked, underpaid, bullied

Junior doctors are overworked, underpaid and often bullied, a survey of ... "There's a lot going well in medical training in Australia and we're doing a lot ... "But there is serious work for agencies across the health sector to do to ... 2 Feb 2021



(RACGP

Junior doctors working unsafe hours to 'earn their stripes'

A quarter of all junior doctors work unsafe hours, which researchers found ... A cohort of almost 43,000 randomly selected junior doctors in Australia were ... long working hours and poorer mental health among junior doctors. 22 Jan 2020





REQUESTED LEARNING OBJECTIVES...

How to manage Burnout/Resilience/Moral Injury/Stress How to Decide on Boundaries (eg demanding/hyperdependent patients) and Enforce/ Keep them.

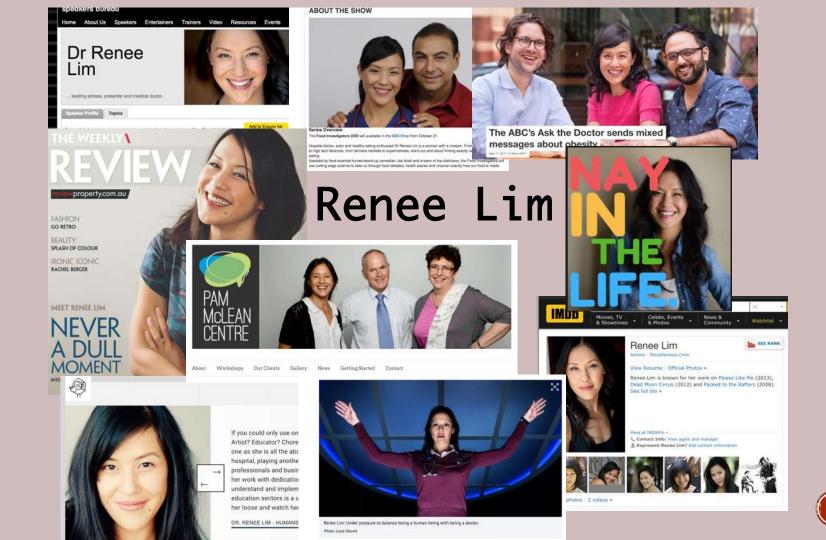
How to determine your healthy limits (eg work hours/how much to fit in urgent appointments, how to know at what point to say we don't have the capacity when we have sympathy/empathy and want to help but then risk burnout)

How to Manage/End a therapeutic relationship kindly/professionally/responsi bly whilst preventing medicolegal risks and which situations call for this

How to support our admin/nursing staff when patients are rude to them and sweet to the doctor

How to practically and psychologically cope with setbacks/ complications/ complaints.







- Divorced parents
- Had relationships involving alcoholism, physical abuse, mental illness
- Hospitalised after a suicide attempt
- 2 miscarriages
- 9 deaths in 10 years of people under 50
- My house was burnt down... probably by my mum
- Funeral on Facebook
- LGA of concern
- Lost a job
- Abusive home environment
- Relationship breakdown





LOOK IN THE MIRROR

- See
- Recognise
- Identify
- Understand
- Interact



DO YOU KNOW WHO YOU ARE?



IDENTIFY
YOURSELF WITH
"WORDS". (NOT
WITH LABELS)



HOW DO YOU
VALUE
YOURSELF? (NOT
HOW ARE YOU
VALUABLE TO
OTHERS)



WHAT ARE YOU GOOD AT? (NOT WHAT MAKES YOU SPECIAL)



WHAT ARE YOU SCARED OF? (NOT WHAT ARE YOU BAD AT)

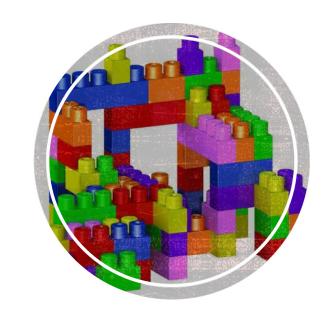


WHAT TRIGGERS YOU? (NOT WHAT IS TO BLAME)

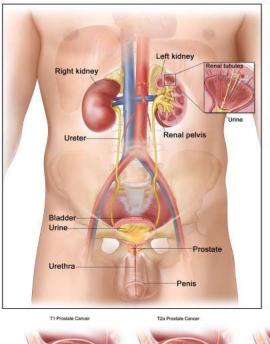


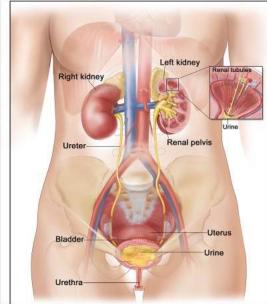
INSTIGATION CAPITAL

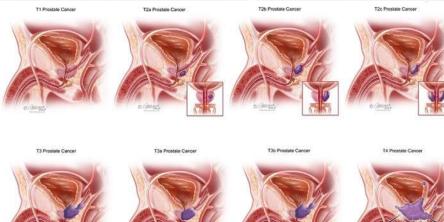
- What are you made of?
- How do you work?
- When should you use which bit?
- What do you need to develop?
- Grasp opportunities Say yes!



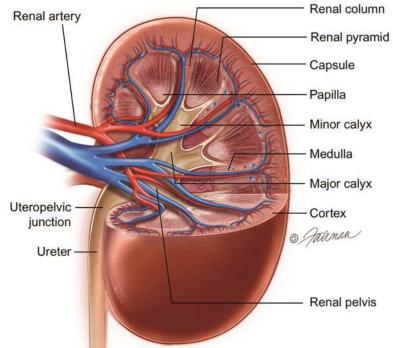


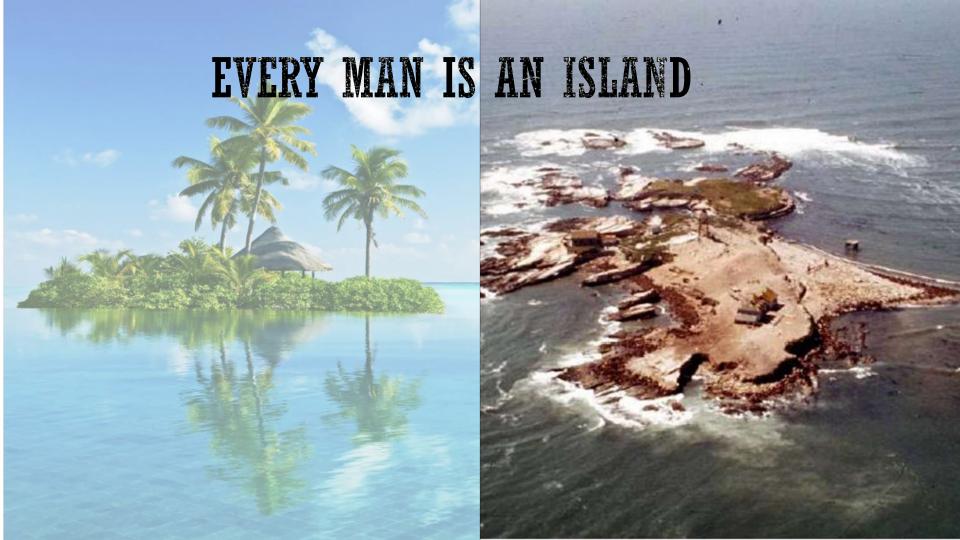












AND THAT ISLAND HAS A CONNECTION TO A MAINLAND





STRATEGY VS CULTURE

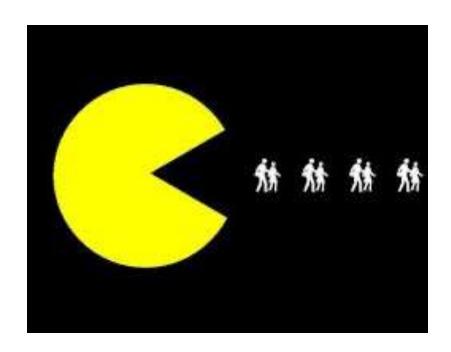
Harvard Business Review says:

Strategy offers a formal logic for the company's goals and orients people around them.

Culture is the tacit social order of an organization... (it) expresses goals through values and beliefs and guides activity through shared assumptions and group norms. Culture is a more elusive lever, because much of it is anchored in unspoken behaviors, mindsets, and social patterns.



"CULTURE EATS STRATEGY FOR BREAKFAST." PETER DRUCKER



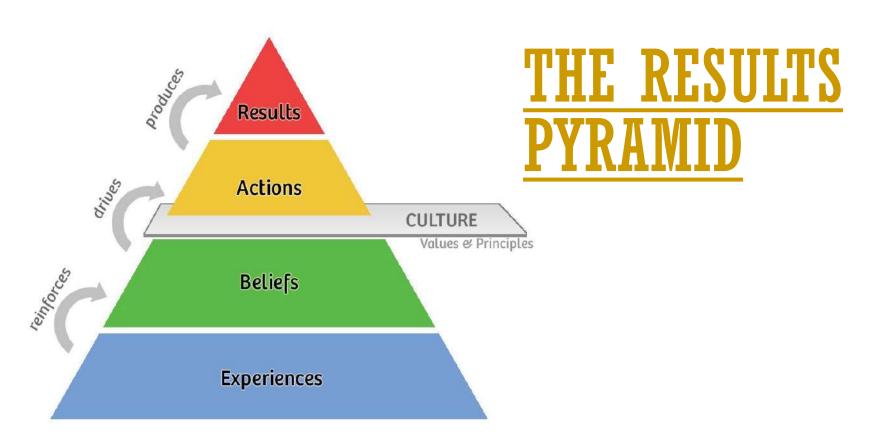
Shared
Pervasive
Enduring
Implicit



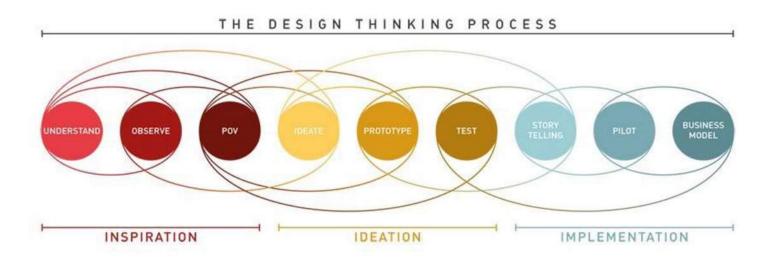
FACTORS THAT AFFECT CULTURE CHANGE

- Harvard Business
 Review identified eight main factors that affect culture and cultural change.
- These rely on many components to work.









DESIGN THINKING = THE JOURNEY OF CULTURE CHANGE

UX DESIGN — BY DAM AND SIANG (HTTPS://WWW.INTERACTION-DESIGN.ORG/LITERATURE/ARTICLE/DESIGN-THINKING-A-QUICK-OVERVIEW)



THE BUY IN — I ME I

RENEE LIM, 2011



Inspire



Motivate



Engage



Invest







Associations of *ikigai* as a positive psychological factor with all-cause mortality and cause-specific mortality among middle-aged and elderly Japanese people: Findings from the Japan Collaborative Cohort Study

Kozo Tanno^{a,*}, Kiyomi Sakata^a, Masaki Ohsawa^a, Toshiyuki Onoda^a, Kazuyoshi Itai^a, Yumi Yaegashi^a, Akiko Tamakoshi^b for JACC Study Group

*Department of Hygiene and Preventive Medicine, Iwate Medical University School of Medicine, Iwate, Japan

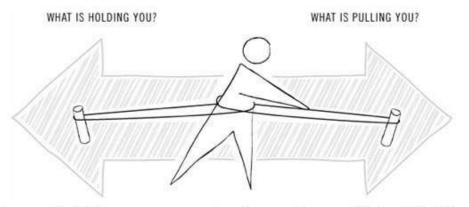
*Department of Public Health, Aichi Medical University School of Medicine, Aichi, Japan

- •30,155 men and 43,117 women aged 40 to 79 years completed a lifestyle questionnaire including a question about *ikigai*
- •Men and women with *ikigai* had decreased risks of mortality from all causes in the long-term follow up period and the risk of cardiovascular mortality was reduced in men with ikigai
- •Study conclusion: A positive psychological factor such as *ikigai* is associated with longevity among Japanese people.

IKIGAI

- Now General
- Now Medicine specific
- Future General/Medicine





If you have to decide between two good options, ask yourself what is holding you, and what is pulling you.

THE DECISION BOOK: FIFTY MODELS FOR STRATEGIC THINKING

MIKAEL KROGERUS AND ROMAN TSCHÄPPELER

The Rubber Band Model



Rules are "a set of explicit or understood regulations or principles governing conduct within a particular activity or sphere."

Synonyms are:

Regulation Ruling Requirement

Directive Order Act Law Statute

Edict Canon Mandate Command

Dictate Decree Guideline Injunction

Direction Commandment Stipulation

Rules are something you impose on another,

Often to make things better.

They are often more general, and failure to comply comes with risk.



Boundaries
are "a limit of a
subject or
sphere of
activity"

Synonyms are:

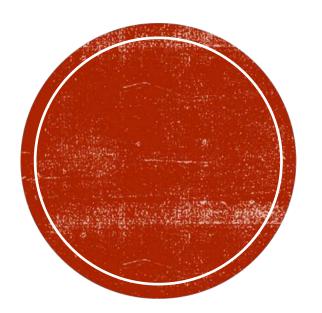
Order Frontier
Borderline Partition
Bounds Confines Limits
Margins Edges Fringes

A boundary is where you stop and the rest of the world begins.



Something you put around yourself, to be safe. Failure to hold a real boundary usually leads to damage.





The only shared synonym is Order – both rules and boundaries create order.

If there is a NO Trespassing sign – that is the rule

The fence is the boundary in which that rule applies.

Boundaries change, and are contextual to you, not arbitrary to a group.

You need to know the difference in your life, so that you know what you "need to fight for" and what you can "let go of."

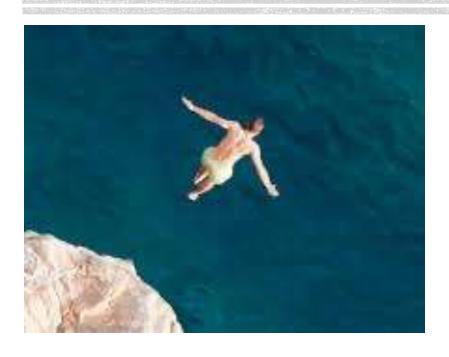


THE THIN BOOK OF TRUST — CHARLES FELTMAN





DARE TO LEAD — BRENE BROWN



BRAVING

- Boundaries
- Reliability
- Accountability
- Vault
- Integrity
- Non Judgement
- Generosity

https://youtu.be/0SqFiTeka_



TEAM CHEMISTRY (HBR)

Pioneers value possibilities, and they spark energy and imagination on their teams.

• Risks are worth taking, It's fine to go with your gut, Big-picture, Bold new ideas, Creative approaches.

Guardians value stability, and they bring order and rigor.

• Pragmatic, Hesitate to embrace risk, Data and facts are essential, Details matter, It makes sense to learn from the past.

Drivers value challenge and generate momentum.

• Getting results, Winning counts, Black-and-white, Tackle problems head on, Armed with logic and data.

Integrators value connection and draw teams together.

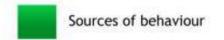
 Relationships and responsibility to the group are paramount, Most things are relative, Diplomatic, Gaining consensus





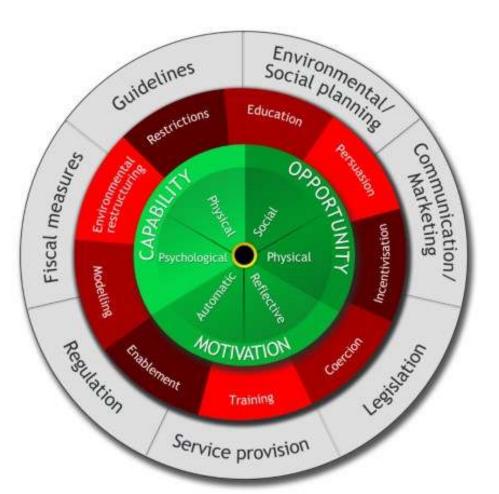
CONFLICT MODELS — THOMAS KILLMAN





Intervention functions

Policy categories



THE
BEHAVIOUR
CHANGE WHEEL
(MICHIE)





PVA Values Table

Integrity

Listening

Openness

Patience

Reliability

Respect

Safety

Teamwork

Trust

Vision

Wealth

Accountability Efficiency Leadership Achievement Enthusiasm/ Positive Attitude Entrepreneurial Making A Difference Adaptability Environmental Awareness Ambition Balance (Home/Work) Ethics Being The Best Excellence Perseverance Fairness Personal Fulfillment Caring Clarity Family Personal Growth Coaching/ Mentoring Financial Stability Professional Growth Commitment Forgiveness Recognition Community Friendship Involvement Compassion Future Generations Competence Generosity Risk-Taking Conflict Resolution Health Continuous Learning Self-Discipline Humility Humor/ Fun Courage Creativity Independence Initiative Dialogue

Ease With Uncertainty

EXAMPLES OF

HEALTH "VALUES" —

WHICH WOULD YOU PRIORITISE?

(RIVERA, A. 2016)













KNOWLEDGE:

Define,
Identify,
Describe,
Recognize,
Tell,
Explain,
Recite,
Memorize,
Illustrate,
Quote

UNDERSTAND:

Summarize,
Interpret,
Classify,
Compare,
Contrast,
Infer,
Relate,
Extract,
Paraphrase,
Cite

APPLY:

Solve,
Change,
Relate,
Complete,
Use,
Sketch,
Teach,
Articulate,
Discover,
Transfer

ANALYZE:

Contrast,
Connect,
Relate,
Devise,
Correlate,
Illustrate,
Distill,
Conclude,
Categorize,
Take Apart

EVALUATE:

Criticize,
Reframe,
Judge,
Defend,
Appraise,
Value,
Prioritize,
Plan,
Grade,
Reframe

CREATE:

Design,
Modify,
Role-Play,
Develop,
Rewrite,
Pivot,
Modify,
Collaborate,
Invent,
Write

Blooms Taxonomy

You don't need to change the whole world to create something different.





SUBSTITUTE:
Replace a thing, or concept with something else.



COMBINE:

Unite! What? Who? Ideas? Materials?



ADAPT:

Adjust to a new purpose. Re-shape? Tune-up?



MODIFY, MAGNIFY, MINIFY



Change the colour, sound, motion form, size. Make it larger, stronger, thicker, higher, longer. Make it smaller, lighter, slower, less frequent, reduce.



PUT TO ANOTHER USE:

Change when, where, location, time, or how to use it.



Omit, get rid of, cut out, simplify, weed out...



REARRANGE, REVERSE Change the order, sequence, pattern, layout, plan,

scheme, regroup, redistribute... Bob Eberle (1971); SCAMPER: Games for Imagination Development



Based on the research of Atlas of the Heart by Brené Brown

PLACES WE GO WHEN

Things Are Uncertain Or Too Much

- · Stress
- Overwhelm
- Anxiety

· Dread

FearVulnerability

- -Worry -Jealously
- +Avoldance -Resentment +Excitement +Schadenfreude
 - Freudenfreude

PLACES WE GO WHEN

We Compare

Comparison

Admiration

Reverence

· Envy

PLACES WE GO WHEN

Things Don't Go As Planned

- -Boredom
- +Disappointment
- Expectations
- •Regret
- +Discouragement
- Resignation
- Frustration

PLACES WE GO WHEN It's Beyond Us

- · Awe
- Wonder
- Wonder - Confusion
- Curiosity
- -Interest
- · Surprise

PLACES WE GO WHEN

Things Aren't What They Seem

- +Amusement
- -Bittersweetness
- •Nostalgia
- · Cognitive Dissonance
- · Paradox
- -Irony
- +Sarcasm

PLACES WE GO WHEN We're Hurting

- +Anguish
- +Hopelessness
- +Despair
- Sadness
- Grief

PLACES WE GO With Others

- Compassion
- · Pity
- Empathy
- Sympathy
 Boundaries
- Comparative Suffering

PLACES WE GO WHEN

- Shame
- -Self-Compassion

We Fall Short

- +Perfectionism
- Guilt
- +Humiliation
- Embarrassment

PLACES WE GO WHEN We Search for

- -Belonging
- ·Fitting In
- -Connection

Connection

- -Disconnection
- -Insecurity
- · Invisibility
- *Loneliness

The Heart Is Open

- +Love
- Lovelessness
- Heartbreak
- Trust
- · Self-Trust
- Betrayal
- Defensiveness
- Flooding
- ·Hurt

PLACES WE GO WHEN

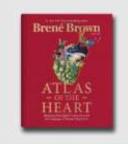
- -Joy
- · Happiness
- -Calm
- Contentment
- Gratitude
- +Foreboding Joy
- Relief
- Tranquility

PLACES WE GO WHEN We Feel Wronged

- Anger
- Contempt
- Disgust
- Dehumanization
- · Hate
- · Self-Righteousness

To Self-Assess

- +Pride
- · Hubris
- +Humility





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Page 1 of 2

ATLAS HEART (BRENE BROWN)



CLARIFY THE VALUE

RE-EVALUATE WHAT YOU NEED.

Maslows
Hierarchy of
Needs
McLeod, S.

/ self- \ actualization

morality, creativity, spontaneity, acceptance, experience purpose, meaning and inner potential

self-esteem

confidence, achievement, respect of others, the need to be a unique individual

love and belonging

friendship, family, intimacy, sense of connection

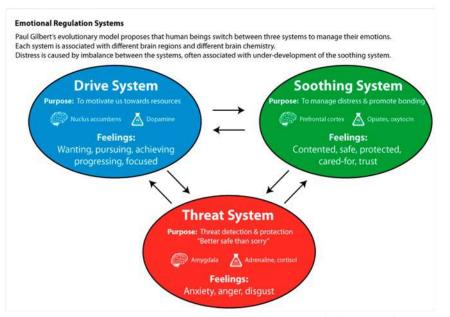
safety and security

health, employment, property, family and social stability

physiological needs

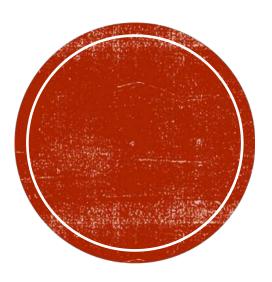
breathing, food, water, shelter, clothing, sleep

Motivation and Resources

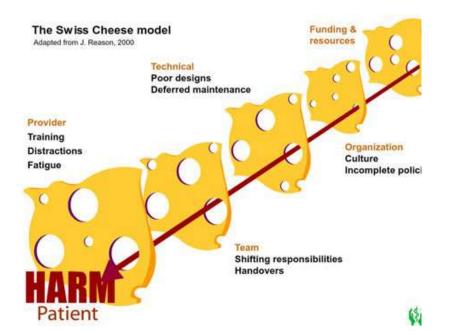


https://www.psychologytools.com/resource/motivationalsystems-emotional-regulation-systems/

DO SOWETHING



CHARLES COURT FOR CONTRACTOR



THE SWISS CHEESE MODEL



HABIT MAKING

Atomic Habits, James Clear (2018)

 Plan
 Audit
 Cues
 Reward
 Attainable

 Break it down
 Bundling
 Instant Gratification
 Two-three

PAC RABBIT





RESETTING

- RAIN Recognise emotion, Accept it's happening, Investigate why, Non – identify/Nurture
- STOP Stop set down disengage, Take a breath, Observe body, thoughts and emotions, Proceed one wise step
- FACE Focus on what's in your control, Acknowledge your thoughts & feelings, Come back into your body, Engage in what you're doing
- RARE React, Accept, Reset, Engage







The Carrot, the Egg and the Coffee Bean

