

Data breach and cyber disruption – preparing for the inevitable

Georgina Marr, CIO BSA conference March 2024



What do we mean?

Cyber security

Measures used to protect the confidentiality, integrity and availability of systems and data

System

A related set of hardware and software used for the processing, storage or communication of information and the governance framework in which it operates.

Australian Cyber Security Centre (ACSC)





- Reputation trust
- Service continuity Business disruption
- Information security Data breach
- Compliance
- Funding



How did BSV approach?

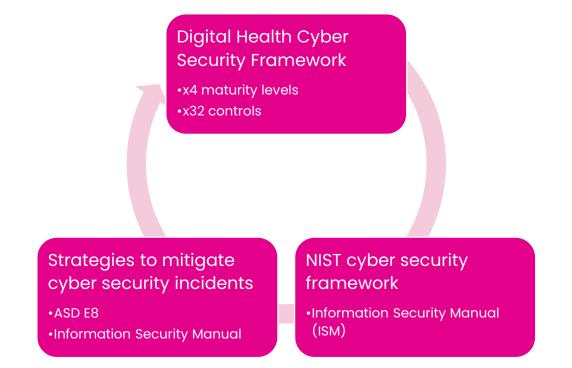
Continuous quality improvement

- 1. Framework selection & adoption
- 2. Program overview inception to operationalisation
 - Cyber simulation exercises
 - Data at rest self-assessment
 - Vendor security assessment
- 3. Access to expertise



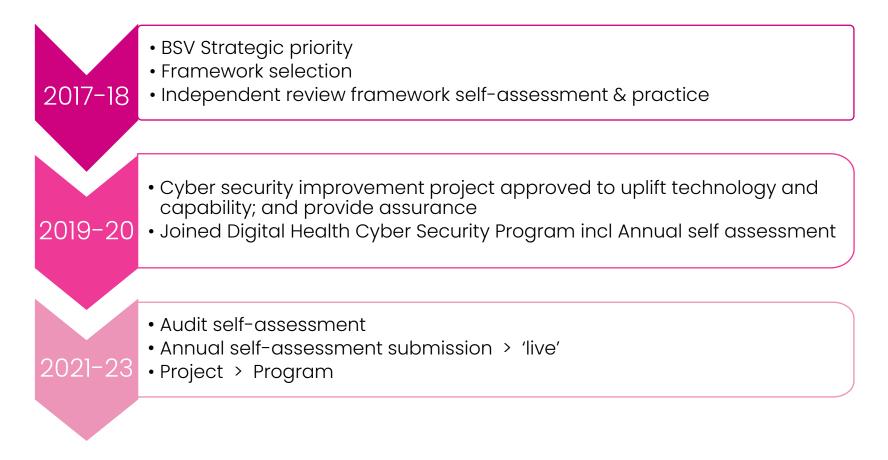
Framework

Best practice - evidence informed





Program overview





Cyber security simulation exercises

Develop confidence - face fear

What

 Practice response to a cyber security incident – evolving process

Who

Decision makers (or delegates)

- Client engagement
- Clinical
- Communications
- Financial
- Governance & risk
- IT

When

• As often as you can afford

How

- Engage a third party big four versus specialist
- 1-2 people to plan detail -realistic
- All in a room



Cyber security simulation exercises

Why?

- Practice
- Evaluation
 - People
 - Process
 - Systems (technology)
- Actions



Data at rest

Develop confidence - know where your data is stored

What

 Information that resides on media or a system – saved file, extract, system generated

When

 Establish a baseline and review periodically, consider audit

How

- Desktop exercise DIY v engage a third party
- List all your software
- Approach your subject matter experts
- Approach your vendors
- Document the information stored data elements, data collection period (start/end), classify the type and sensitivity of the data stored
- Assess risk people, process, technology
- Consider a product owner



Data at rest

Why?

- Know where your data is stored
- Assess risk
- Training gaps
- Ways of working



Vendor security

Develop confidence - understand your vendors approach

What

• Vet your vendors

When

• Every new software or hardware purchase (including services)

How

- Choose a framework
- Desktop exercise DIY v engage a third party
- Document information flow and stored
- Assess risk people, process, technology
- Consider a product owner

Why

- Know where your data is stored
- Assess risk does the benefit of engaging this vendor exceed the risks? Are there sufficient controls in place people, process, technology, compliance



Access guidance & expertise

- Australian Signals Directorate
 Australian Cyber Security Centre
- National Institute of Standards and Technology – Cyber Security
- ISO standard Information security, cybersecurity and privacy protection (ISO/IEC 27001:2022)
- Department of Health
- Big four / Specialists
- CISO or vCISO









Conclusion

- Conduct a cyber simulation exercise
- Build an inventory of where your data is being stored (and ideally how it moves around)
- Understand what data your vendors are storing and their approach to information security

