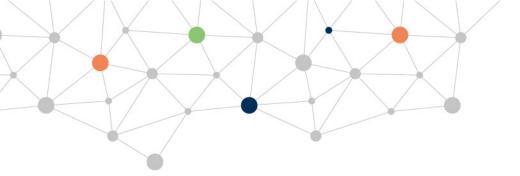


Mind your Ps (and Qs) - PHNs

Rural Medicine Australia 2017

Marianne Shearer, CEO, Gippsland PHN

20 October 2017



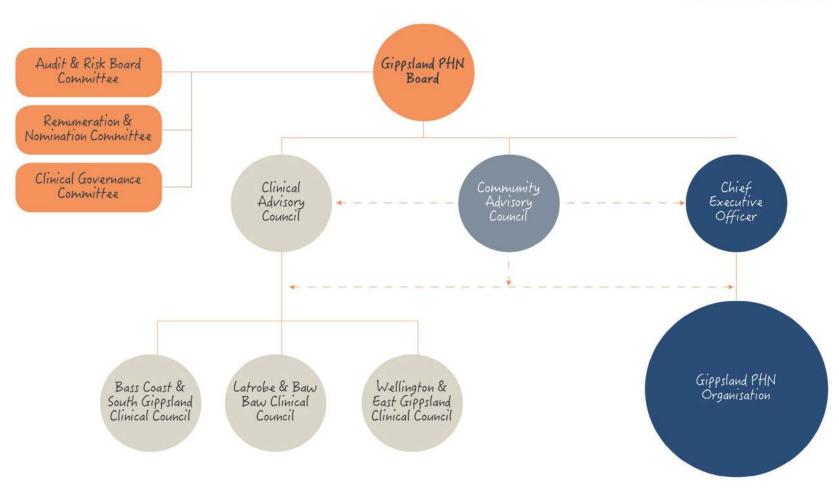


Primary Health Networks (PHNs)

- 31 PHNs commenced July 2015
- Transitioning direct service to commissioning
- Population health planning
- Improving general practice support
- Establishing Clinical Councils and Community Cte's

Clinical Councils & Community





Core Functions









COMMISSIONING



SYSTEM INTEGRATION



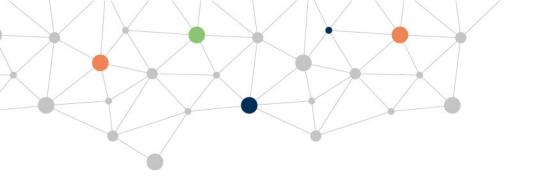
SUPPORT TO GENERAL PRACTICE

We gather data to determine the unique health priorities of our region

We direct funding to health priorities

We work with health professionals to create efficiencies and connectedness in our health system

We support general practice and other health professionals

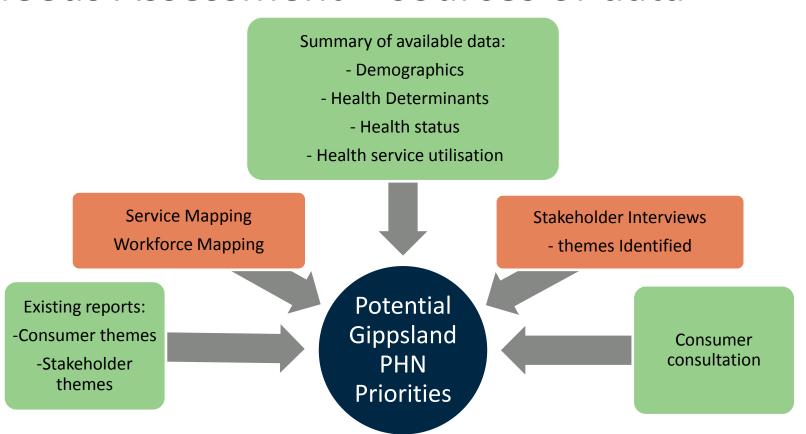


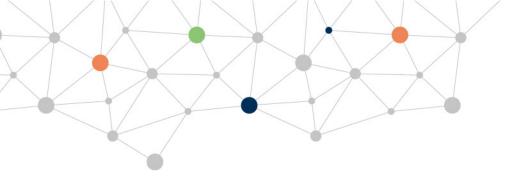






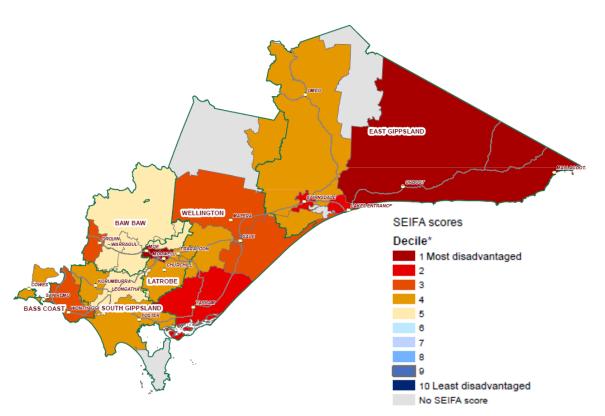
Needs Assessment – sources of data







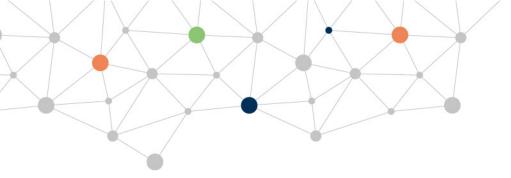
Socioeconomic Disadvantage



Socio-economic status is associated with many health conditions and also affects access to services

Source:

http://www.health.vic.gov.au/regions/gipps land/gippslandhealthonline/index.htm





Gippsland PHN Priorities 2016-18

etter Health Services

- Access to services
- eHealth
- Service coordination
- Service quality
- Workforce

Supporting People

- Children 0-14 years
- Disability
- Indigenous Australians
- Low socio-economic status
- Population > 60 years
- Young people 12-25 yo

Main Health Issues

Alcohol and Other Drugs

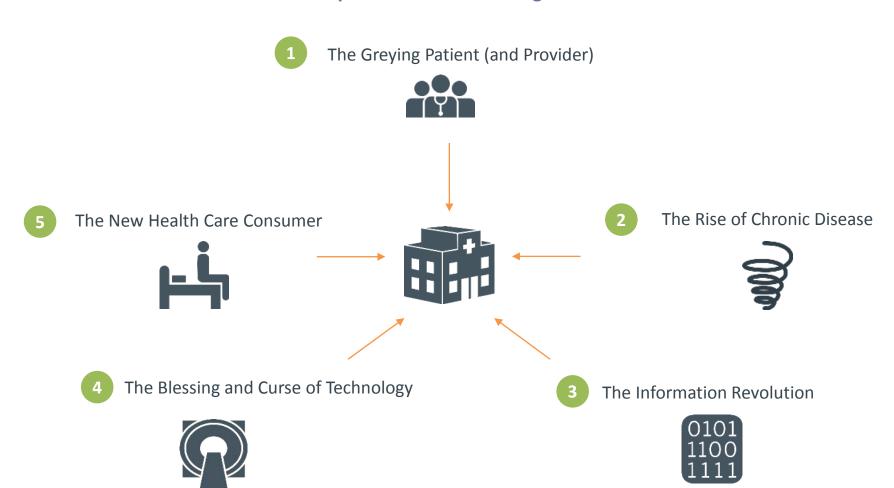
- Cancer
- Cardiovascular diseases
- Chronic respiratory diseases
- Diabetes
- Immunisation
- Mental health
- Reproductive / sexual health

Areas for Influence: Lifestyle factors, Community Connectedness, Family Violence

Critical Disruptions Shaping Health Care's Future phn

Five Disruptive Forces Influencing Health Care





Six Strategic Questions for the Coming Decade phn





How will we navigate the (inevitable) mismatch between supply and demand for our services across the next 10 years?



How can we sustain appropriate investment in costly acute care services in an era of radical budget constraint?



Can we create an information-powered health system quickly enough to meet patient and purchaser expectations?



What model of care do we intend to invest in?



How "patient-centred" are our institutions? How "patient-centred" should they be?



Facing constantly shifting priorities, how can we set long-term strategy for our institutions?





- System not fit for purpose
- The system is set up for acute and minor needs, not managing long-term conditions.
- We are not equipped to work together across sectors or think outside of a specific segment of the continuum.
- The "Perfect Storm"?



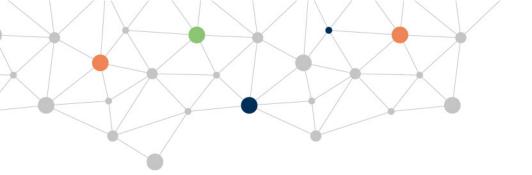


- High-risk patient management is insufficient for stemming patient demand.
- Today's rising-risk patients are tomorrow's high-risk patients.
- Policymakers don't yet have definitive answers as to what works and encourage experimentation.
- Many systems and approaches to identify a new way to care and pay for patients.











"Networks have a role and capacity to support practitioners to synthesize complexity and crystallise solutions that enhance beyond current capacity

Through a culture of change management, networks create the link between local health services and the big picture of the whole health system"

Pearce et al, GP Networks as enablers of quality of care, AJPH 2012





POLAR Tools: General Practice Data

GENERAL PRACTICE



POLAR GP













ldentified data available in practice

IN PRACTICE

De-identified data available in PHN

POLAR **EXPLORER**



An Australian Government Initiative

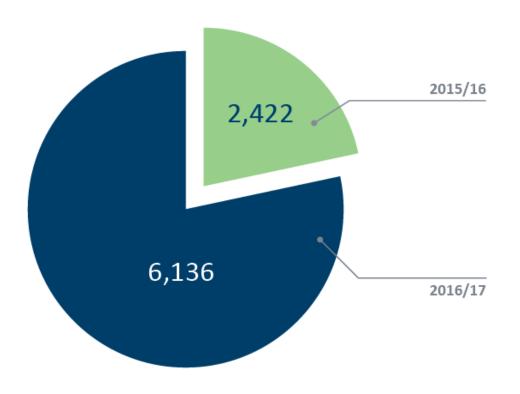




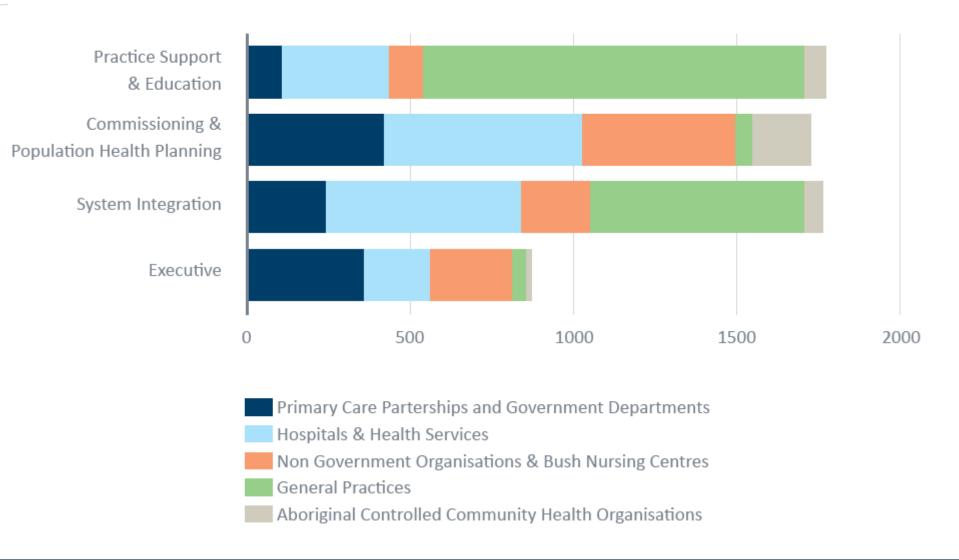
Engagement

Engagement with professional stakeholders

The number of our engagement activities captured with our professional stakeholders has grown by over 150% in the past year from 2,422 interactions in 2015/16 to 6,136 interactions in 2016/17.



Program engagement by sector 2016/17







- 2 year formal evaluation by consortium
 Ernst & Young (EY), Centre for Primary Health Care and Equity (CPHCE), University of NSW (UNSW), Southern Academic
 Primary Care Research Unit (SAPCRU), Monash University
- Surveys (beginning, mid term and end point)
- Interviews and deep dives (eg after hours)
- Observational case studies in four PHNs
- Stakeholder forums

National PHNs – Evaluation

SYSTEMS AND DATA

Data access and sharing Technology Monitoring and reporting

INTEGRATION AND

PARTNERSHIP

Consistency and silos Workforce skills, capacity Department of Health Quality, safety, equity

FRAMEWORKS AND MODELS

Tools and measures Functional recovery, goal setting and quality of life Levels and models

Aspects of PHN Mental Health Outcomes

CONSUMERS AND CARERS

Participation and methods for engagement Diversity Feedback for service improvement Language and stigma

COMMISSIONING

Commissioning for stepped care Contracts and funding Regional needs Co-design and shared values



The Community Voice



"We have a fragmented system, community is not engaged well"

"Public transport – we get 2 buses a day... too hard ... there are programs... but how do you get onto that... I have no idea"

"turn system upside down"

"better quality mental health services and an easier system"

"Everything is in Melbourne... if they come here it's very hard to get into"

"More training opportunities so I can get a job"

"It's too confusing who does what, people get confused"

"More GPs ... you can't get in"

"Rural health claiming for \$ for visits to specialists"

"Stop talking about video conferencing/consulting and do it"

"GPs are too expensive to call after hours"



The Clinical Voice



"Service coordination and engagement is important ... it takes good leadership"

"Is it too complex to engage? Need to simplify to help engagement"

"Community do not have sufficient information to engage well"

"Care can be simplified, use PHN health pathways and guidelines"

"Increase health literacy driven by community"

"Workforce is brittle"

"Poor quality of hospital letter writing that's relevant and on time"

"Do we need to scrap old ways of communication ... technology exists"

"Plethora of IT systems that don't connect"

"Pt transfers from hospital to nursing home... GP has no idea ... DS comes far too late"

"Information... the revolution isn't in the future, it's here now"

"No GPLO in the hospital, need to have one"





- Support and facilitate engagement and collaboration
- Forge relationships including community/consumers
- Focus on patient outcomes in driving programs and commissioning
- A once in a life time reform, beware we don't cripple it with process and bureaucracy
- Will government let it run its course to demonstrate outcomes and achievements?